

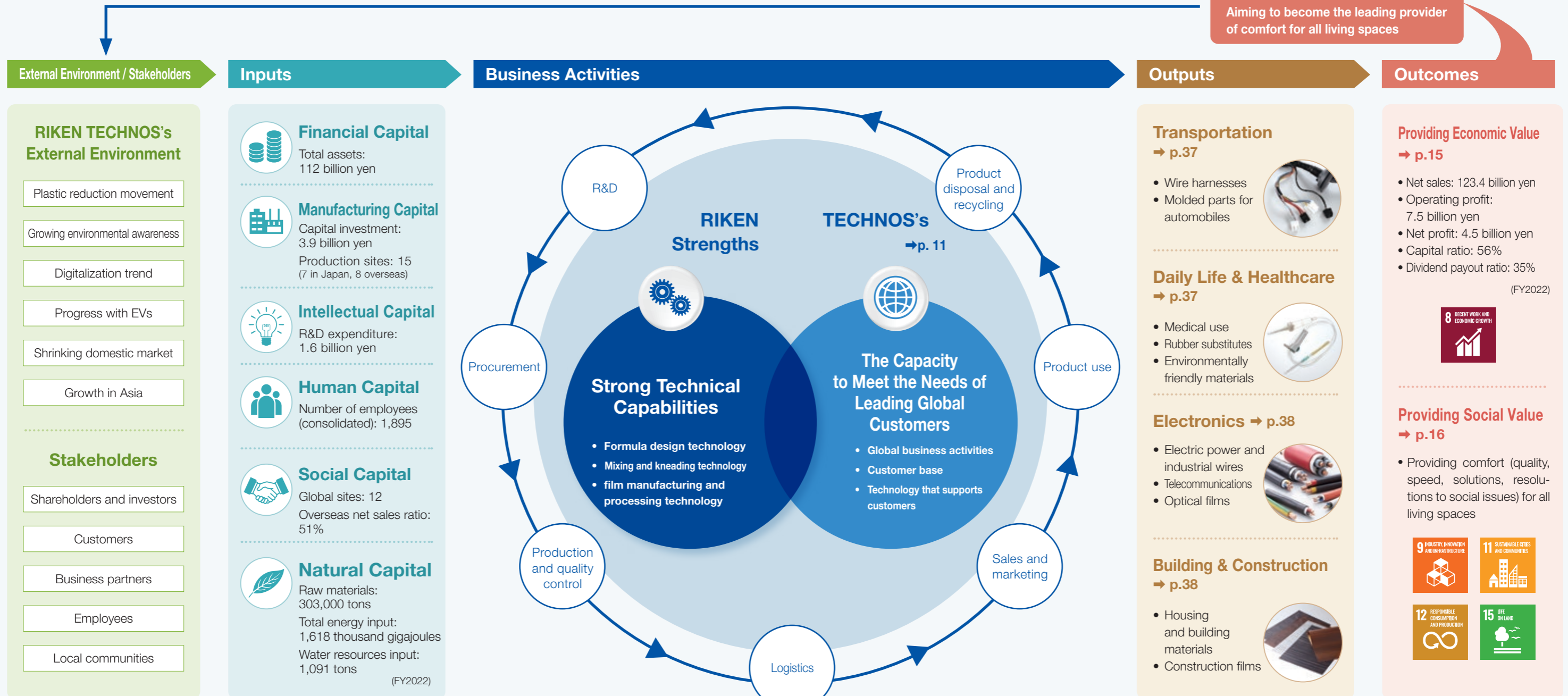
# Value Creation Process

The RIKEN TECHNOS GROUP recognizes that responding to issues surrounding sustainability is one of our key corporate challenges. By incorporating these issues into management, we seek to contribute to the development a sustainable society and also enhance our corporate value.

In response to changes in the external environment and demands from stakeholders, we aim to become the leading provider of comfort for all living spaces as our long-term vision, and we will continuously take on the challenges of providing new value by leveraging the Group's strengths.

**Long-term Vision → p. 27**

Aiming to become the leading provider of comfort for all living spaces



Nurturing the Corporate Culture / Corporate Governance /

Risk Management / Compliance → pp. 51 – 52, pp. 57 – 70

Materiality /

Medium-term Business Plan → pp. 27 – 30

RIKEN TECHNOS WAY (Mission /

Core Value / Basic Action) → pp. 5 – 6